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WRITTEN DECISION – NOT FOR PUBLICATION

ENTERED **SEP 19 2013**
FILED
SEP 19 2013
CLERK, U.S. BANKRUPTCY COURT
SOUTHERN DISTRICT OF CALIFORNIA
BY _____ DEPUTY

UNITED STATES BANKRUPTCY COURT
SOUTHERN DISTRICT OF CALIFORNIA

In re:) Case Nos. 13-00119-CL11
) 13-00120-CL11
)
) Chapter 11
)
)
SILIKEN MANUFACTURING USA, Inc.;) MEMORANDUM DECISION AND ORDER
SILIKEN USA, Inc.,) GRANTING MOTION FOR SUBSTANTIVE
) CONSOLIDATION OF JOINTLY
Debtors,) ADMINISTERED CASES
)
)
) Judge: Christopher B. Latham
)
_____)

1 **MEMORANDUM DECISION AND ORDER GRANTING MOTION FOR SUBSTANTIVE**
2 **CONSOLIDATION OF JOINTLY ADMINISTERED CASES**

3 On September 9, 2013, the court heard Debtors Siliken USA, Inc. (“SUSA”) and Siliken
4 Manufacturing USA, Inc.’s (“MUSA”) motion for substantive consolidation of their jointly
5 administered estates. Debtors’ parent, Siliken, S.A., and its affiliated entities brought the only
6 opposition. The court has considered the parties’ written submissions and oral argument. Good cause
7 appearing, the court **grants** Debtors’ motion to substantively consolidate their estates.

8 **I. Factual Background**

9 The Debtors are two privately held California corporations formed in 2007. [ECF No. 257,
10 p. 8]. Siliken, S.A., a Spanish entity, wholly owns Debtor MUSA. [ECF No. 257, p. 8]. MUSA, in
11 turn, wholly owns Debtor SUSA. [ECF No. 257, p. 8]. Debtors comprised the United States
12 component of the larger Siliken global enterprise. Their prepetition business was the manufacture and
13 sale of photovoltaic solar panels. [ECF no. 257, p. 8].

14 Debtor MUSA, as its name suggests, primarily produced the Debtors’ main product, solar
15 panels. [ECF No. 257, p. 8]. SUSA, in turn, was charged with marketing and selling the products that
16 MUSA manufactured. It also provided technical support, accounting, sales, customer support,
17 marketing and engineering of solar panel projects in the United States. [ECF No. 257, p. 8; ECF
18 No. 293, p. 2].

19 The same officers and directors ran the daily operations of both Debtors. [ECF No. 257, p. 8].
20 For instance, Scott D. Sporrer served as vice president for both MUSA and SUSA. [ECF No. 258, p. 1
21 ¶ 1]. And Mark B. Janis was MUSA and SUSA’s director of finance. [ECF No. 259, p. 1 ¶ 1]. In
22 their official capacities as officers of both Debtors, Mr. Janis and Mr. Sporrer regularly communicated
23 with outside creditors without “stating they were writing on behalf of SUSA or MUSA.” [ECF
24 No. 257, p. 9 ln 16-17; ECF No. 258, p. 3 ¶ 9; ECF No. 259, p. 2 ¶ 5]. Moreover, Mr. Sporrer
25 “routinely” corresponded with MUSA’s suppliers via email and signed his email messages as “Vice
26 President and General Manager, Siliken USA.” [ECF No. 258, p. 3 ¶ 9].

27 Specifically, the Debtors maintained:

- 28 ○ One website – www.silikenusa.com – for both Debtors;

- 1 ○ One e-mail domain name – “siliken.com” – for both Debtors;
- 2 ○ One e-mail signature block that identified the sender as working for “Siliken” for both
- 3 Debtors;
- 4 ○ One main telephone number for both Debtors; and
- 5 ○ One administrative unit (i.e., accounting, etc.) for both Debtors at one physical location

6 [ECF No. 257, p. 5]. Debtors provided consolidated financial statements to creditors, suppliers and
7 insurers. [ECF No. 257, p. 6]. They also shared the same office space at their headquarters in
8 Carlsbad, California. [ECF No. 258, p. 3 ¶ 11]. But the Debtors kept separate bank accounts and
9 maintained separate financial records.

10 **A. Debtors’ Intercompany Transfers**

11 Regular and extensive intercompany transfers occurred between the debtors. Their vertically
12 integrated business model depended on transfers from MUSA of finished goods to SUSA to supply
13 customers. Although MUSA’s purpose was to manufacture the Debtors’ product, MUSA did not itself
14 produce solar panels after 2011. [ECF No. 291, p. 24-25]. Instead, MUSA delegated manufacturing to
15 a third party operator of a maquiladora facility in Mexico through a “shelter agreement.” [ECF
16 No. 291, p. 24-25]. Its continued operations focused on supplying raw materials under that agreement.
17 [ECF No. 291, p. 24-25]. Finished goods were then shipped to a storage facility held by a non-debtor
18 third party, to remain until SUSA sold them to the end user. [ECF No. 291, p. 25 ln 2-8].

19 In accounting for these intercompany exchanges, the Sporrer and Janis declarations and the
20 § 341(a) meeting transcript indicate that MUSA did not actually supply inventory directly to SUSA or
21 enforce charges against SUSA at an intercompany transfer price. [ECF No. 258, p. 3 ¶ 12; ECF No.
22 259, p. 2 ¶ 6]. Rather, once SUSA obtained payment from the end user, “Debtors effectively credited
23 revenue on MUSA’s books and debited COGS [cost of goods sold] on SUSA’s books and these entries
24 were eliminated on consolidation. There was never a settlement made for the finished goods sold to
25 SUSA at the intercompany transfer price.” [ECF No. 259, p. 2 ¶ 6]. SUSA did not disburse payment
26 to MUSA until it needed to “satisfy . . . vendor obligations and continue the manufacturing of solar
27 panels for future sale.” [ECF No. 258, p. 3-4 ¶ 12].

1 **B. Debtors' Interactions with Creditors**

2 Debtors advert to three specific events which they argue demonstrate the appropriateness of
3 substantive consolidation: (1) their request for additional credit from AGC Flat Glass North America,
4 Inc.; (2) an application for a working capital loan from Bridge Bank; and (3) an application for a surety
5 policy from Barney & Barney LLC.

6 **1. Request for Debtors' Consolidated Financial Statements to Increase MUSA's**
7 **Credit Limit with AGC Flat Glass North America, Inc.**

8 In the fall of 2010, Mr. Janis, on Debtors' behalf, sought an increased credit limit from one of
9 MUSA's creditors, AGC Flat Glass North America, Inc. ("AGC"). [ECF No. 257, p. 13 ln 24-26].
10 Yet Mr. Janis's email correspondence with AGC's corporate credit manager represented that he was
11 the "Director of Finance" for "Siliken Renewable Energy, Inc.," one of SUSA's former names. [ECF
12 No. 257, p. 14 ln 2-4; ECF No. 259-1].

13 In December 2011, in connection with another request to increase Debtors' credit limit, AGC
14 requested consolidated financial reports from Siliken's "U.S. Division." [ECF No. 259-2, p. 1].
15 Mr. Janis responded via email with a signature block that stated:

16 Mark Janis
17 Director of Finance
18 Siliken

18 *Id.* He then provided AGC with a consolidated financial report for MUSA and SUSA.

19 The financial report, prepared by Pricewaterhouse Coopers Auditories, S.L., lists the Debtors as
20 "Siliken Manufacturing USA and its subsidiary" and refers to them collectively as "the Company."
21 [ECF No. 259-2, p. 13]. It describes the Debtors' individual functions as they relate to the
22 "Company's" operations as a whole. [ECF No. 259-2, p. 13]. For instance, under the heading
23 "Certain risks and uncertainties," the report's notes advert to the risk the "Company's" reliance on
24 "Major Customers" and "Major Suppliers" presented, without specifying that MUSA primarily
25 procured suppliers while SUSA's role was to solicit customers. [ECF No. 257, p. 14 ln 26-27; ECF
26 No. 259-2, p. 21 ¶ 11]. Further, the consolidated financial report advises, "The Company has
27 significant transactions with the Parent and is dependent upon ongoing financial support from the
28 Parent to finance its operations." [ECF No. 259-2, p. 8]. Specifically, it highlights the existence of

1 \$33.2 million in short-term liabilities to the parent that its operating revenues at the time could not
2 cover unless the parent agreed to extend the maturity date. [ECF No. 259-2, p. 13].

3 After reviewing the Debtors' consolidated financial statement, AGC requested a guarantee
4 from the parent as a condition for extending their credit limit. [ECF No. 259-1]. It is unclear whether
5 Debtors ultimately succeeded in increasing the credit line with AGC in December 2011.

6 **2. Debtors' Application for a Working Capital Loan from Bridge Bank**

7 In summer 2010, Debtor SUSA applied for a \$3 million working capital loan from Bridge Bank
8 specifically to facilitate manufacturing operations. [ECF No. 257, p. 15].¹ As part of the application
9 package, Debtors compiled a presentation that "relied on consolidated financial statements and . . .
10 referred to the Debtors as a single 'Company,' mixed together data from SUSA and MUSA without
11 regard to the separateness of the entities." [ECF No. 257, p. 6 ln 10-13]. Bridge Bank ultimately
12 presented Debtors with a term sheet for the loan, but they declined the offer, as it required a \$1 million
13 letter of credit from the parent. [ECF No. 259, p. 3 ¶ 10].

14 **3. Debtors' Application for a Surety Policy from Barney & Barney, LLC**

15 Also in 2010, Debtors applied for a surety policy from Barney & Barney, LLC to cover a solar
16 project development. [ECF No. 257, p. 16]. Debtors again provided a consolidated financial
17 statement, which was substantially identical to the statement provided to AGC. [ECF No. 257, p. 16;
18 ECF No. 259-4]. And the email communications between Mr. Janis and the Barney & Barney's
19 representative referred to Debtors collectively as the "U.S. subsidiary." [ECF No. 259-4].

20 **II. Procedural Posture**

21 Debtors filed this motion on July 22, 2013 [ECF No. 257], but they indicated as early as their
22 first day motion filings that they would seek substantive consolidation. Their motion argues that
23 substantive consolidation is appropriate given the functional reality that SUSA and MUSA operated as
24 a single economic unit. Debtors contend that, although they constituted distinct legal entities, the

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26 ¹ Siliken, S.A. and its related entities object to the admissibility of this evidence under Federal Rule of Evidence
27 402. [ECF No. 294]. They contend that it is not relevant because Bridge Bank never became a creditor of either
28 debtor. Bridge Bank did offer Debtors a term sheet for a working capital loan based on their representations,
however. [ECF No. 310-8]. The court **overrules** Siliken, S.A.'s objection because its argument speaks to the
weight the court should afford this evidence, not its admissibility.

1 manner in which they conducted business with creditors demonstrates that they operated as one. They
2 assert that the primary rationale for keeping the companies separate was to capture the tax benefits of
3 MUSA's net operating losses. Finally, Debtors stress that neither company could stand alone because
4 of the way the parent structured their operations.

5 Siliken, S.A.'s opposition emphasizes that the Joint Debtors maintained distinct corporate
6 identities: separate bank accounts, separate accounting, no comingled assets, separate creditors and
7 "meticulously documented" intercompany transfers. [ECF No. 290]. Siliken, S.A. argues that the
8 extraordinary nature of substantive consolidation militates against its application in this case. It further
9 points out that creditors filed proofs of claim in the Debtors' respective claims registers. And Siliken,
10 S.A. counters Debtors' evidence by highlighting the detailed internal accounting procedures for
11 intercompany transactions. It also suggests that the Siliken, S.A.'s website quite clearly delineates the
12 Debtors' relationship to one another and is publicly available. [ECF No. 290, p. 16 ln 18-21].

13 Notably, the Official Joint Committee of Unsecured Creditors' (the "Committee") brief
14 declares its unanimous support for substantive consolidation. [ECF No. 313]. First, it attacks the
15 parent's argument that intercompany transfers were "meticulously documented." [ECF No. 313, p. 2
16 ln 14-17]. Instead, the Committee asserts that "such documentation was often ginned up after the fact
17 as part of the scheme the non-debtor affiliates orchestrated to elevate their status to that of creditors."
18 [ECF No. 313, p. 2 ln 15-17]. It also disputes Siliken, S.A.'s contention that the corporate Siliken
19 website clarifies the Debtors' relationship within the group, since the website is actually confusing and
20 inaccurate. For instance, the Committee asserts that it lists Siliken, S.A. as the 100 percent owner of
21 SUSA, when in actuality, MUSA wholly owns SUSA. [ECF No. 313, p. 5]. The Committee argues
22 that approximately 48% of the claims filed in the MUSA case, including that of a former employee,
23 had documentation attached suggesting that they should have been filed in SUSA's case. [ECF
24 No. 313, p. 8].² Finally, the Committee urges the court to deny any continuance because Siliken, S.A.
25 had six weeks' notice to engage in discovery and failed to timely do so.

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28 ² The court recognizes, as counsel for Siliken, S.A. contended at the hearing, that the court's instructions might have created ambiguity as to whether creditors should file only papers in the low-numbered case or proofs of claim as well. [ECF No. 13].

1 **III. Legal Standard for Substantive Consolidation**

2 Substantive consolidation is an equitable remedy arising from the court’s inherent authority to
3 “ensure equitable treatment of all creditors.” *Alexander v. Compton (In re Bonham)*, 229 F.3d 750,
4 764 (9th Cir. 2000) (quoting *Union Savings Bank v. Augie/Restivo Banking Co., Ltd. (In re*
5 *Augie/Restivo Banking Co., Ltd)*, 860 F.2d 515, 518) (2d Cir. 1988)). It fundamentally alters the
6 Debtors’ relationship with their creditors by “creat[ing] a single fund from which all claims against the
7 consolidated debtors are satisfied; duplicate and inter-company claims are extinguished; and, the
8 creditors of the consolidated entities are combined for purposes of voting on reorganization plans.”
9 *Id.*; see also *Flora Mir Candy Corp. v. R.S. Dickson & Co. (In re Flora Mir Candy Corp.)*, 432 F.2d
10 1060, 1062 (2d Cir. 1970) (stating that substantive consolidation “is no mere instrument of procedural
11 convenience . . . but a measure vitally affecting substantive rights”). Because this remedy overrides
12 the presumption of corporate separateness, it is to be used “sparingly.” See *In re Owens Corning*
13 *Corp.*, 419 F.3d 195, 211 (3d Cir. 2005); *In re Bonham*, 229 F.3d at 767. That said, “[w]ithout the
14 check of substantive consolidation, debtors could insulate money through transfers among inter-
15 company shell corporations with impunity.” *In re Bonham*, 229 F.3d at 764.

16 The test for substantive consolidation in the Ninth Circuit is a disjunctive two-factor analysis
17 of: “(1) whether creditors dealt with the entities as a single economic unit and did not rely on their
18 separate identity in extending credit; or (2) whether the affairs of the debtor are so entangled that
19 consolidation will benefit all creditors.” *In re Bonham*, 229 F.3d at 766 (quoting *Reider v. Fed. Deposit*
20 *Ins. Corp. (In re Reider)*, 31 F.3d 1102, 1108 (11th Cir. 1994)). The *Bonham* Court elaborated:

21 The first factor, reliance on the separate credit of the entity, is based on the
22 consideration that lenders “structure their loans according to their expectations
23 regarding th[e] borrower and do not anticipate either having the assets of a more sound
24 company available in the case of insolvency or having the creditors of a less sound
25 debtor compete for the borrower's assets.” Consolidation under the second factor,
26 entanglement of the debtor's affairs, is justified only where “the time and expense
27 necessary even to attempt to unscramble them [is] so substantial as to threaten the
28 realization of any net assets for all the creditors” or where no accurate identification and
allocation of assets is possible.

1 229 F.3d at 766 (citations omitted). If the Debtors make a prima facie showing that substantive
2 consolidation is appropriate, the burden shifts to the objectors to overcome the presumption that they
3 did not rely on the Debtors' separate identity. *In re Bonham*, 229 F.3d at 767.

4 The reported decisions on substantive consolidation vary widely in approach and outcome.
5 *See, e.g., Id.* (adopting the Second Circuit's test in *Augie/Restivo*); *In re Owens Corning, Inc.*, 419
6 F.3d 195 (embracing a strict interpretation of *Augie/Restivo*); *Drabkin v. Midland-Ross Corp.* (*In re*
7 *Auto-Train Corp., Inc.*), 810 F.2d 270, 276 (D.C. Cir. 1987)³; *In re Vecco Construction Indus.*, 4 B.R.
8 407, 410 (Bankr. E.D. Va. 1980)⁴; *see also In re Standard Brands Paint Co.*, 154 B.R. 563 (Bankr.
9 C.D. Cal. 1993)⁵; *In re Richton Intern. Corp.*, 12 B.R. 555 (Bankr. S.D.N.Y. 1981) (endorsing
10 substantive consolidation where, *inter alia*, the various subsidiaries could not stand alone). But the
11 cases uniformly hold that substantive consolidation is not permissible if a creditor specifically relied on
12 a particular Debtor's financial condition before extending credit. Nor is it appropriate to use
13 substantive consolidation as a mechanism to gain a tactical advantage over a dissenting class of
14 creditors. *See In re Owens Corning, Inc.*, 419 F.3d at 211.

15 As such, the Second Circuit in *Augie/Restivo* held that the debtors could not substantively
16 consolidate over the secured lender's objection that it had extended credit to one debtor before the two
17 debtor entities had attempted a merger. 860 F.2d at 520-21. Likewise, the Third Circuit in *Owens*
18 *Corning* rejected substantive consolidation where a bank consortium firmly established that it had lent
19 the debtor corporate group, including the parent and several subsidiaries, \$2 billion through a loan
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21 _____
22 ³ The D.C. Circuit's test requires a proponent to show that: (1) a "substantial identity between the entities to be
23 consolidated;" and (2) "that consolidation is necessary to avoid some harm or to realize some benefit."

24 ⁴ The *In re Vecco* court formulated seven factors to determine whether "substantial identity" between related
25 entities exists: "(1) the presence or absence of consolidated financial statements; (2) the unity of interests and
26 ownership between various corporate entities; (3) the existence of parent and intercorporate guarantees on loans;
27 (4) the degree of difficulty in segregating and ascertaining individual assets and liabilities; (5) the existence of
28 transfers of assets without formal observance of corporate formalities; (6) the commingling of assets and
business functions; (7) the profitability of consolidation at a single physical location." *See In re Bonham*, 229
F.3d at 766 n.10.

⁵ The court in *Standard Brands*, decided before *Bonham*, temporarily consolidated five related corporate entities
whose affairs and operations were functionally entangled for voting and distribution purposes on a consensual
basis. 154 B.R. at 572. In dicta, the court noted "that creditors could not have relied on the separate identity of
the subsidiaries or parent in extending credit to them, due to the fact that the debtors always held themselves out
as a consolidated entity." *Id.*

1 facility expressly conditioned on their receiving guarantees from all of the debtor's U.S. based
2 subsidiaries with significant assets. 419 F.3d at 213-14.

3 Similarly, the *World Access, Inc.* court observed:

4 Common ownership or a parent/subsidiary relationship, common directors and officers,
5 inter-affiliate transfers, incorporation caused by the parent, the existence of inter-
6 corporate claims, and consolidated financial statements or tax returns are all typical of
7 most affiliated corporations, yet substantive consolidation is not typically ordered on the
presence of the close corporate relationship represented by these elements. Additional
elements are required.

8 *R² Investments, LDC v. World Access, Inc. (In re World Access, Inc.)*, 301 B.R. 217, 276 n.59 (Bankr.
9 N.D. Ill. 2003) (quoting 2 L. King, COLLIER ON BANKRUPTCY ¶ 105.09[2][a] (15th ed. 2003)). The
10 court found that the proponents had failed to establish these additional elements. *Id.* The *World*
11 *Access* case is distinguishable, however, in that it involved objecting institutional investors that had
12 purchased securities in the debtor entities on the secondary market and specifically relied on their
13 priority. *See id.* at 223.

14 **IV. Analysis and Discussion**

15 This case presents an unusual twist on the typical scenario presented by substantive
16 consolidation. That the Committee and Debtors favor substantive consolidation is unremarkable. But
17 the acrimony between Debtors and their parent adds uncommon complexity to this matter. It is
18 undisputed that the Siliken entities hold the vast majority of claims against the estates. Notably, they
19 have filed claims primarily against SUSA, while most of non-debtor affiliate debt is asserted against
20 MUSA. Further, SUSA has significantly more assets available for distribution than MUSA. Thus,
21 substantive consolidation will benefit MUSA's creditors to the detriment of SUSA's estate.

22 **A. Hopeless Entanglement**

23 The second *Bonham* factor is almost certainly not met. Debtors concede that it is not
24 impossible to untangle the Debtors' affairs. In fact, it appears that this would merely involve
25 reconciling and auditing the last remaining transfers between the companies. Because MUSA and
26 SUSA kept records of the intercompany transactions, they are not hopelessly entangled. This is further
27 undermined by the plan's focus on unwinding the numerous intercompany transfers to the non-Debtor
28 affiliates. Indeed, the only hope of paying creditors rests on recovering these transactions through the

1 liquidating trust. It is therefore not too costly to “unscramble” these transactions. So, Debtors and the
2 Committee must justify substantive consolidation under the first *Bonham* factor.

3 **B. Whether Creditors Treated Debtors as a Single Economic Unit and Did Not Rely**
4 **on Their Separate Identity in Extending Credit**

5 As noted above, the paramount objective of this element is to preserve the benefit of the
6 creditor’s bargain with the prepetition debtor. *In re Bonham*, 229 F.3d at 766. Hence, if a creditor
7 relied on recourse to a separate asset pool for satisfaction of its claims before extending credit, it
8 should not have to compete with creditors of a less asset-rich entity for repayment. *See id.*

9 In this case, there are no secured lenders to object on this basis. Indeed, the evidence, taken
10 together, shows that the Debtors comprised an organic part of the larger Siliken Group. In particular,
11 creditors negotiating with the Debtors appear to have referred to them as either the “U.S. division” or
12 “U.S. subsidiary” of the parent. The Debtors shared the same officers and directors and did not often
13 specify which Debtor they represented when engaging creditors. In fact, the record indicates that
14 creditors and Debtors’ officers alike referred to the Debtors interchangeably, without regard to their
15 current or former corporate identities. [ECF No. 259-3; ECF No. 310, p. 4]. The evidence supports
16 the finding that creditors did not look to the separateness of either Debtor before extending credit, but
17 rather considered them an extension of the parent’s operations in the United States. This is bolstered
18 by the fact that the parent primarily negotiated the largest supply contract that the Debtors entered into
19 with an outside creditor. [ECF No. 310-2]. Additionally, SUSA is the only Debtor named as a party to
20 that contract, but the contract language imposes obligations on SUSA that implicate MUSA’s
21 functions. [ECF No. 310-2, p. 1].

22 Thus Debtors, although legally separate, functioned as a cohesive unit, and their creditors
23 treated them as such. Moreover, the Debtors’ structure – with SUSA receiving the bulk of the revenue
24 for MUSA’s products but only paying MUSA intermittently to satisfy immediate obligations –
25 demonstrates that neither Debtor could survive independently of the other. Further, the Committee
26 unanimously supports consolidation. While most of the Committee’s constituents hold claims only
27 against MUSA, it represents that all of its constituents, including those with claims solely against
28

1 SUSA, affirmatively support consolidation. For all of these reasons, Debtors have met their burden of
2 going forward.

3 Notably, Siliken, S.A. interposed the only opposition to substantive consolidation. Although
4 the presence of numerous intercompany transfers is often cited as a factor favoring consolidation,⁶ the
5 beneficiaries of such transfers are the opponents of substantive consolidation in this case. There is
6 little doubt that Siliken, S.A. and the other non-debtor affiliates structured their financial dealings with
7 the Debtors such that they had access to the less exposed Debtor, SUSA. In this manner, they could
8 shield their transactions from competing creditors' claims in an eventual insolvency proceeding, all
9 while preserving the tax benefits of the Debtors' separate existence – most significantly, MUSA's net
10 operating losses.

11 But substantive consolidation emerged as an equitable doctrine to remedy this type of
12 arrangement, in which insider creditors benefit and trade creditors are left with a cash-starved debtor.⁷
13 Indeed, the Code often subjects insider dealings to heightened scrutiny in recognition that even
14 ostensibly arm's length transactions between insiders have an inherently coercive element to them.⁸
15 This case presents no exception, and substantive consolidation is appropriate. Siliken, S.A. structured
16 Debtors as separate corporate subsidiaries to suit its own organizational objectives. But when it
17 allowed Debtors to create an impression that they formed a single American unit in its global
18 enterprise, it failed to respect this separation. Where it is apparent that non-insider creditors did not
19 acknowledge or rely on Debtors' separate existence in their transactions with them, emphasis on the
20 Debtors' internal procedures to maintain this separation cannot fend off consolidation.

21 In its papers and at the hearing, Siliken, S.A. made no effort to rebut the Committee's
22 unanimous support for consolidation other than to suggest the Committee has a conflict stemming from
23 its "joint" nature. In addition, the Siliken entities failed to offer so much as a declaration from the
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26 ⁶ See, e.g., *In re Vecco Construction Indus.*, 4 B.R. at 410.

27 ⁷ See *In re Bonham*, 229 F.3d at 764; see also Mary Elizabeth Kors, *Altered Egos: Deciphering Substantive Consolidation*, 59 U. PITT. L. REV. 381, 386-97 (1998).

28 ⁸ See, e.g., 11 U.S.C. §§ 503(c), 510(c), 547(b)(4)(B), 1129(a)(10); see also *Official Comm. of Unsecured Creditors v. Hancock Park Capital II, L.P. (In re Fitness Holdings Int'l, Inc.)*, 714 F.3d 1141, 1148-49 (9th Cir. 2013) (authorizing re-characterization of insider debt as equity in the context of a fraudulent transfer).

1 parent to support its position. On this showing, the court therefore finds that creditors dealt with
2 Debtors as a single entity and did not rely on their separate existence before extending credit.

3 **C. Further Continuance or an Evidentiary Hearing Is Not Necessary**

4 Siliken, S.A. requests more time to conduct discovery if the Debtors' motion is not denied. But
5 it has not alluded to the character of additional evidence it may uncover and present at an eventual
6 evidentiary hearing. Further, Debtors and the Committee stress that Siliken, S.A. and its related
7 entities already possess the information needed to oppose this motion. The court additionally notes
8 that the Debtors early in the case effectively put parties in interest on notice of their intent to seek
9 substantive consolidation. It was therefore within Siliken, S.A.'s power and discretion to conduct
10 discovery through Rule 2004, or under Rule 9014(c) once Debtors filed their motion.⁹ The court thus
11 **denies** Siliken, S.A.'s request for continued hearing on this matter.

12 **V. Conclusion**

13 For the foregoing reasons, the court **grants** Debtors' motion for substantive consolidation. It is
14 not lost on the court that this motion comes during an aggressive campaign by the Committee to
15 disallow and equitably subordinate the non-debtor affiliate claims. And this decision should not be
16 read to countenance substantive consolidation for every vertically integrated corporate enterprise.
17 Nevertheless, the court finds that in the circumstances at bar, substantive consolidation best accords
18 with the way Debtors held themselves out to creditors and how their creditors viewed them.

19 IT IS SO ORDERED.

20
21 Dated: September 19, 2013



22 CHRISTOPHER B. LATHAM, JUDGE
23 United States Bankruptcy Court

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28 ⁹ Notably, Siliken, S.A. employed a similar tactic earlier in the case by filing a "reservation of rights" to challenge Debtors' counsel's disinterestedness, but then declined to pursue its objection once the court set a discovery and briefing schedule. See [ECF Nos. 201, 208, 218, 221].