

**United States Bankruptcy Court**

**Southern District of California**

**325 West "F" Street**

**San Diego, California 92101-6989**

**Chambers Of  
Laura S. Taylor  
Chief Judge**

**(619) 557-6580**

**September 30, 2019**

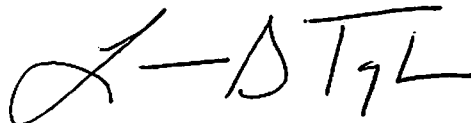
Dear All,

As I end my term as Chief Judge, I have directly thanked many for support and service during my term. But, no doubt, I have missed someone. And, on reflection, it occurred to me that I actually need to thank all of you.

I am well aware that one does not become a Chief Judge through election or special skills. Instead, it is an opportunity that comes at a particular time in a judicial career. But, it is an honor that I am very proud of. It gave me the opportunity to be the representative of what I honestly believe is the best bankruptcy court in the country. I have great colleagues, our Clerk and court staff are the best, and you, the lawyers who serve in front of us regularly, are solid professionals. You serve the Court and the bankruptcy community unstintingly, and the hard work and professional courtesy you bring to the Court are exemplary.

So thank you to the Bankruptcy Bar of the Southern District of California for all you do to make this a great place to practice and a great place to be a judge.

Sincerely,

A handwritten signature in black ink, appearing to read 'L-S-T-L', written in a cursive style.

Laura S. Taylor, Chief Judge  
United States Bankruptcy Court